

Library and Archives Master Plan: 2016-17 Projects Update

August 4, 2017

This report is an annual update to the Campus Master Plan Advisory Committee regarding implementation of the Library and Archives Master Plan (LAMP) developed in 2013. LAMP envisions the Queen's library of the present and the future. It provides a foundational framework that will guide the evolution of library facilities and services over twenty years, and includes high-level plans for changes that could be implemented over a five-year period, with sufficient capital investment.

The LAMP was developed through a broad consultative process, in alignment with the Campus Master Plan. A steering group worked with the lead planning partner CS&P Architects to develop a clear understanding of space needs and opportunities in both the library and the archives. Approved by Queen's Board of Trustees in December 2013 following an extensive process of consultation and iterative design, the plan has been informing ongoing planning and priorities for investments since 2014.

Please visit our website at library.queensu.ca/locations-hours/lamp for links to ongoing implementation updates and information on the original project planning

Projects completed in 2016-17

New group study rooms in Stauffer Library

To help address the study space needs highlighted in LAMP, we opened twelve new study rooms in Stauffer Library this year. Each of these rooms was given an Indigenous name and artwork to increase the visibility of the Indigenous community. Seven were named after the Seven Grandfather Teachings in Anishinaabe (a group of Indigenous people representing many nations in Ontario sharing a similar language): Nibwaakaawin – Wisdom; Zaagi'idiwin – Love; Minaadendamowin – Respect; Aakode'wein – Bravery; Gwayakwaadiziwin – Honesty; Dabaadendiziwin – Humility; Debwewin – Truth. Others were named in Mohawk, Cree, Michif (Métis), Mi'kmaq and Inuktitut: Keweyentehtahs - Learning; Kishnamakayin – Teaching; Kiskellitamowin – Knowledge; Munsa't – Persistence; Katimmavik – Community Place. The library and Four Directions Aboriginal Student Centre formed a partnership with Correctional Services Canada to commission Indigenous artists from Joyceville Institution to create paintings, incorporating the meaning of the names, for display in the room. See our virtual exhibit at virtual-exhibits.library.queensu.ca/indigenous-art-stauffer/welcome/.

Moving music and enhancing special collections

The move of music collections and services from Douglas to Stauffer Library is one of the foundational elements of LAMP. This relocation enables the transition of Douglas Library to a home for archives, rare books, special collections and digital scholarship, and brings all of the humanities and social sciences together in Stauffer Library, where students benefit from longer hours and an array of academic services. An area on the second floor of Stauffer Library, close to the art collection, now houses music material, including CDs, scores and dedicated listening rooms. In Douglas Library, the space vacated on level five has become a welcoming study space with 45 new seats in W.D. Jordan Rare Books and Special Collections. As well, the move of music supported the transition to a stronger focus on rare books and special collections and coincided with showcasing a substantial new collection, the Schulich-Woolf Rare Book Collection. The existing special collections reading room was refurbished to display the collection and enable its use, and an additional reading room was created in an adjacent area.

Further development of the Lederman Law Library

LAMP plans called for a variety of changes in the Lederman Law Library, including that the lower level be turned over to the Faculty of Law. The Faculty was able to fund that aspect of the plan, plus renovations required on the main floor as a result of the lower floor changes. Preparatory work began in 2014-15 with the library's analysis of collections on the lower level. The lower level was then renovated to become the Law Learning Commons. The Law Library entry level gained two study rooms with adaptive technology, as envisioned in LAMP, and an accessible gender-neutral washroom. Construction was largely completed by November 2015, however during the project Physical Plant Services learned that additional renovations would be needed to adhere to code requirements at the entry to the Law Library, and that work continued through 2016-17. As well, the service point was completed in 2016-17. LAMP envisions further changes on the second floor of the Law Library over time but they are not urgent.

Opportunities in the Education Library

The Faculty of Education and the library collaborated in 2016-17 to envision new use for a space formerly occupied by the Teacher Resource Centre, adjacent to the Education Library. Longer-term plans include a maker space connected with a faculty research program, and immediate plans called for better access to curriculum resources formerly housed in a crowded area of the second floor of the Education Library. The curriculum resources have been moved to their new home, and the space has been refurbished with a view to incorporating the maker space when funding has been secured. The collections move will soon enable repurposing of space on the second floor, providing an improved study area beside windows facing Lake Ontario.

Addressing Health Sciences space needs

Initially, the changes proposed in LAMP for the Bracken Health Sciences Library were not urgent, but one aspect of the plan became a high priority this year: the Faculty of Health Sciences was eager to move forward with the plan to turn a portion of the lower level over to the Faculty to help address space needs for their programs. The library completed the required collections analysis and moves, and the Faculty constructed a new wall in the summer of 2017. To enhance study spaces on the library side of the wall, there are plans for new furnishings to be installed in 2017-18.

Planning the first LINQ, in Watson Hall

The Library Information Network at Queen's (LINQ) envisioned in LAMP will be an exciting new form of library infrastructure that virtually connects the full range of library resources and services in strategic areas across campus: spaces where students can study and work together on course-related projects in an inspiring library atmosphere. In 2015-16, a project group developed a set of principles to guide development of LINQ sites, and a set of plans for a pilot site. The site is the area housing the two rooms formerly used by the Disraeli Project on the ground floor of Watson Hall. Occupants of Watson Hall are united in their enthusiasm for rejuvenating this building by providing students with a welcoming environment enabling their work. In 2016-17, we were able to move ahead with this project thanks to a generous gift of the Stauffer Foundation. Construction will be completed in the summer of 2017.

In Progress

Stauffer Terrace

The terrace adjacent to the Alan G. Green Fireplace Reading Room in Stauffer Library is prime space with great potential for outdoor study, casual conversation and special events. The library requested and received one-time funding in its 2015-16 budget to upgrade the terrace. Design charrettes were held in March 2015 to gain input on the possible uses and design for the space. Through a competitive process, an architect was selected to provide possible designs. Within the funding available, it was possible to address accessibility and safety requirements: plans were completed in 2016-17 to upgrade the entrance to the terrace from the Alan G. Green Fireplace Reading Room and to install new railings. These changes will be completed in the summer of 2017, allowing the terrace to be used for special events. Further fundraising will be required to build the second entrance and acquire the furnishings needed to have the terrace open as outdoor study space. The cost estimate in 2015-16 for this next stage was approximately \$370,000.

Stauffer Library Graduate Students Reading Room

A priority that emerged in LAMP planning is enhanced space for a growing population of graduate students on campus, a need expressed by the School of Graduate Studies as well as students themselves. Currently, the Graduate Students Reading Room in Stauffer Library is small and underutilized. We envision enlarging the space with the movement of existing stacks and the creation of a new wood and glass wall. As well, we plan to add more adaptable furniture, enabling students to exchange ideas and participate in group learning activities, as well as focus on their research. We are delighted that this project has garnered the interest of a generous donor, and will be moving ahead with planning for this renovation in 2017-18.

Library Square

The Campus Master Plan and LAMP identify the area at the intersection of University Avenue and Union Street as important community space. "Library Square will be a new identify for the intersection of Union Street and University Avenue, transforming this highly-trafficked intersection into an exceptional and dynamic public realm. It will be a place of social and intellectual engagement, where the essential functions of Stauffer and Douglas Libraries more fully engage with the campus outside their doors, and with the community beyond." (Campus Master Plan, Chapter 5.) Recommended changes included a landscape streetscape plan, unified paving treatment, unified streetscape elements such as distinct lighting, banners and street furniture, and a scramble crossing, which was subsequently installed in 2015. The library explored two aspects of these recommendations in 2015-16: the potential for street furniture associated with an expanded café operation, and year round lighting (festive lights from October to May and ground spotlights from May to October) for the trees on both street corners. It was not possible to secure an arrangement for an expanded café operation that included street furniture, so the library piloted its own arrangements for managing a set of tables and chairs in front of Stauffer Library in 2016-17. It was very successful, and was subsequently expanded to include several tables in front of Douglas Library. For the tree lighting, the cost estimate in 2015-16 was \$75,000 and funding has not yet been available. The library is still interested in exploring all aspects of Library Square in collaboration with Campus Planning.

Planned

The original LAMP plans of 2013 provided a cost estimate of \$19 million for the full renovations of Stauffer Library and Douglas Library. In 2015-16, the library worked with CS&P Architects to parse this full project into sub-projects that could proceed separately as funding allows. Plans and costing were provided for those projects that would need to occur soonest, including the music collections move and enhancements to W.D. Jordan Rare Books and Special Collections, noted above. The remaining projects, as well as others not yet costed, are listed below.

Stauffer Library: Information Services (Entry Level)

The library introduced a new service model in 2015-16 that seeks to enhance the student learning experience and at the same time enable the significant staff reductions undertaken to meet the library's budget targets. Effective delivery of these new information services requires updating the service area at the entry to Stauffer Library, which was designed more than 20 years ago for completely different kinds of transactions. Plans were developed and costed in 2015-16 for renovations that focus on user friendliness, accessibility, consultation space, workflow effectiveness, flexibility and aesthetics befitting a signature building evolving into a new era. The plan also provides for a few additional study spaces and aligns with a longer-term vision in which the floor includes substantial space for creative collaborative student projects supported by technology. The cost estimate for the 2015-16 plan was \$765,000.

Stauffer Library: Expanded Learning Commons (Second Level)

A dramatic change is envisioned for this floor of Stauffer Library: additional individual study spaces, numerous group rooms and technology-enhanced seminar rooms typical of the modern learning commons. Complementing the Queen's Learning Commons spaces on the entry level, detailed plans for the second floor will be developed with extensive input from students and Queen's Learning Commons partners, and taking into account developments in other campus projects such as the new Innovation and Wellness Centre at 67 Union Street.

Stauffer Library: Research space and services (Lower Level)

The lower level of Stauffer Library is envisioned as a very attractive study area, adjacent to a garden and to offices supporting data services, scholarly publishing and other aspects of information resources management. The departure of ITServices from this floor in 2016-17 provides an opportunity to move forward with these plans, however until funding can be secured, the Library will use the former ITServices offices for the services to be located on this floor plus provide some additional study spaces. The 2015-16 cost estimate for full renovations of this floor was \$1,409,000.

Douglas Library: Exhibition and community space (Entry Level)

As a grand heritage building at the heart of campus, Douglas Library should be as vibrant as its younger counterpart, Stauffer Library. Key to that vision is a plan to renovate the entry level to become a very inviting open area where students will enjoy gathering and studying, and exhibitions and community events can be held. The 2015-16 cost estimate for this renovation was \$408,000.

Douglas Library: Centre for Digital and Print Culture (Level 4)

Complementing the project above is the concept for the level that lies between the ground floor and the future shared reading rooms of University Archives and W.D. Jordan Rare Books and Special Collections. This level can be opened to University Avenue as well as the terrace at the

rear of Douglas Library, providing new welcoming spaces for students to meet and work together. It is envisioned that it will also house technology laboratories where scholars across the disciplines can take advantage of equipment and software that is beyond the reach of any single research project. Digital scholarship often relies upon the materials of archives and special collections, so these laboratories will be ideally situated. Douglas Library will become a powerful combination of human interaction, artifacts and technology, and print and digital culture. The 2015-16 cost estimate for this renovation was \$522,000.

Douglas Library: University Archives and W.D. Jordan Rare Books and Special Collections (Level 5)

The renovations that took place in 2016-17 in W.D. Jordan Rare Books and Special Collections were planned with a view to a future stage that will bring University Archives services into this space as well. This will involve the construction of new offices and potentially other changes.

Douglas Library: Vaults (Levels 1-3)

In order to relocate Archives from Kathleen Ryan Hall to Douglas Library, preservation-quality storage vaults are planned for the lower levels of the building. These floors currently house low-use books and bound journals, many of which are candidates for a remote shared print storage collaboration between Queen's and several other Ontario university libraries. They also house over a hundred study seats used by students during peak periods and somewhat throughout the term. We would aim to provide more than an equivalent number of seats in more attractive spaces through other renovations. LAMP provides proof-of-concept floor plans and cost estimates for the vaults that indicate the project will be far less expensive than building a new facility but still in the order of several million dollars.

Douglas Library: Reading Rooms (Level 6)

For many people, the reading rooms on the top floor of Douglas Library are quintessential Queen's. The room in the 1966 wing, once known as "the purple passion pit" for its formerly vibrant décor, is sadly in need of refurbishment. The much-loved 1923 wing reading room, fondly known as "the Harry Potter room," is in better shape but also requires some upgrades. Both rooms need HVAC improvements to make them usable in warmer months.



For further information, please contact
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